

OUR MISSION:

LEADING THE HOSPITALITY INDUSTRY THROUGH ADVOCACY, EDUCATION AND INNOVATION.

STRATEGIC PLAN 2023-2025

VALUE

A. Member Communications -

Deliver irreplaceable member value through timely communications across several channels to maximize impact.

- **B. MRL Fund –** Increase industry awareness of and engagement with the MRL Fund Workers' Comp. Insurance program and all other Endorsed Programs.
 - **C. Connections –** Provide networking opportunities and meetings to connect members and industry partners.
- **D. Industry Image** Promote Michigan's hospitality industry as one of opportunity, advancement and memorable experiences.
- E. Women in Hospitality
 Leadership Develop local and
 statewide impact through diverse
 Chapters and other event
 opportunities.

VISION

- A. Hospitality Training Institute of Michigan (HTIM) Position the HTIM as the preferred training partner for the hospitality industry workforce.
- B. MRLA Legal Center Sustain the framework necessary to deliver a respected Legal Center that provides expertise and guidance on emerging issues to members.
- **C. Compliance** Expand food safety and other compliance training to the hospitality industry through the ServSafe suite.
- D. Michigan Hospitality
 Foundation Further integrate
 MRLA with the MHF to deliver
 workforce solutions for the
 hospitality industry.
- **E. Grants** Expand member value through expansion of grant opportunities.

VOICE

- A. Influence Retain a lobbying team sufficient to address evolving issues and political climate at the state and local level.
- **B. Funds** Maintain a robust PAC and expand issue advocacy support for the industry.
- C. Grassroots Foster a robust grassroots program that engages elected officials at all levels of government on behalf of the industry. Reimagine political engagement through new technology and in new ways.
- D. Hospitality Policy Summit -

Create a Policy Summit specifically for hospitality industry issues in Michigan.

GROWTH

- A. People Maintain the governing board and professional staff needed to serve the industry and grow MRLA.
- **B. Finances and Resources –** Grow the streams of income and

assets required from a dynamic association.

C. Entrepreneurial Approach -

Embrace an entrepreneurial spirit essential to grow and lead Michigan's hospitality industry.

D. Hospitality Alliance -

Cultivate an alliance of hospitality-related organizations in Michigan.